



**Vision**  
"To be a global leader in  
promoting good  
corporate governance"

**Motto**  
सत्यं वद। धर्मं चर।  
इष्टार्थं कुरु त्वत्तु; बोधेद ह्यु त्वं त्वत्तु।

**Mission**  
"To develop high calibre  
professionals facilitating  
good corporate governance"

# Members are cordially invited to forward Articles for ICSI-NIRC Newsletter for the Month of December, 2025



## Guidelines For Authors



1. The article must be original work of the author.
2. It must be an exclusive contribution for NIRC newsletter and must not have been published or sent for publication elsewhere.
3. The article should preferably have **2500–4000 words**. If subject matter of the article requires article to exceed the defined limit, it may be published in two parts as per the discretion of the editorial board.
4. The article may be jointly contributed by two or more authors.
5. Research based, case studies based and opinion based articles of practical relevance to the profession of company secretaries are welcome.
6. Reference to the original source of the matter reproduced in the article if any, should be given in the article.
7. In general, articles should be informative, analytical, and based on thorough understanding and research on the subject matter covered by the article itself and must aim at creating value to the readers and other stakeholders.
8. In case of articles based on latest statutory amendment it should present the following:
  - position of law as it stood before the amendment
  - law proposed after the amendment
  - rationale behind the amendment and the likely impact of the amendment to clearly bring out the changes in law.
9. In case of article based on latest judicial pronouncements, it should contain :
  - Gist of the case in brief and the broad arguments on both sides presented before the court,
  - The judgment,
  - The case title with citation
  - The ratio laid down by the decision,
  - The provision of law covered
  - Analysis/interpretation of the judgment from the author's point of view,
  - Concluding remarks if any.
10. Authors may contribute articles on professional opportunities under any of the following topics:
  - Legal Metrology
  - Risk Management and Regulatory Oversight
  - Company Secretaries as Entrepreneurs
  - CS in Public Policy and Regulatory Advocacy
  - Cross-Fraternity Collaboration
  - Expanding CS Outreach to Tier II/III Cities
  - Boardroom Dynamics and the CS's Role in Strategic Decision-Making
11. The author is required to provide the details along with the article :  
**Name, Membership Number (if applicable), Email Address, Mobile Number & Passport size photo.**

**Selected Article Eligible for 1 CPE  
(Unstructured)**

**Please Send the Article to  
Ishwar.kant@icsi.edu  
on or before 31st Dec. 2025**

With Best Regards,  
**CS Himanshu Harbola**  
Chairman, ICSI-NIRC